

# FY22 FULL YEAR RESULTS

AUGUST 2022

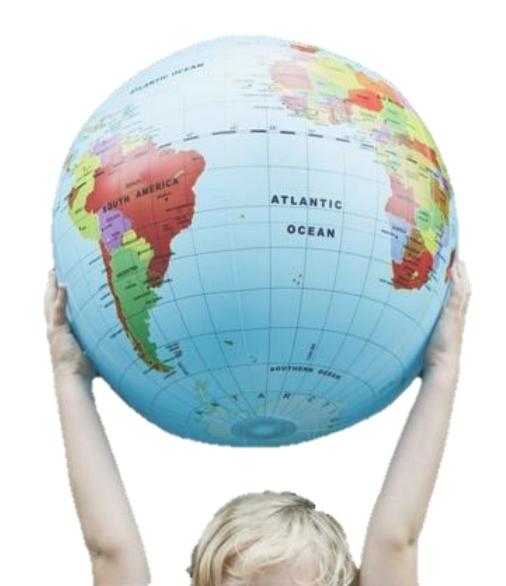
**ASX: SES** 







- Highlights & Operational Review
- Financial Summary
- Strategy & Outlook



# HIGHLIGHTS & OPERATIONAL REVIEW



## A GREAT YEAR OF ACHIEVEMENTS FOR SECOS GROUP



- Woolworths expands SECOS products to 970 stores
- MyEcoBag achieves fastest growing compostable bag sales in Woolworths
- Jewett Cameron Corporation (JCC) orders re-commenced in May 2022
- EzyDog pet waste bags launched to 600 retail stores
- United National Food Inc selects SECOS' MyEcoPet in USA
- Officeworks selects SECOS to supply compostable courier bags
- Global research centre for bioproducts established in Melbourne
- Entered into joint biopolymer research project with University of Queensland
- New biopolymer plant complete, providing capacity for \$25m in additional sales



# POSITIONING FOR GROWTH IN 2023



MyEcoBag range now sold in over 1200 stores in Australia with new major retails expected to launch soon underpinning FY23 growth

MyEcoPet range now sold in over 100 USA stores and expected to reach 200-300 by late 2022. USA expected to be a major growth market in H2 FY23

Council business: continues to increase as FOGO waste programs expand and new markets introduce FOGO around the world

Capacity expansion: Investment in new capacity expansion when sold will add incremental revenue of \$25m per year Integrated Biopolymer producer in fast growth industry offering a material alternative to conventional plastics



Strong balance sheet with > \$4m cash and no debt at 30 June 2022.

New R & D Centre for excellence established in Melbourne to support growth new product applications and biopolymer resin technology

New distributors such as Charmlaw (QLD), Downes (VIC), Pacchini (NSW), and Auslink Foods (WA) to supply MyEco products in approximately 300 independent stores

## Partner Brands will drive growth:

JCC's Lucky Dog recommenced orders with \$0.9m since May 2022. EzyDog launched to over 600 stores including Pet Barn with orders of \$0.3m

## **Strong Customer Pipeline:**

working with over 60 new potential customers expected to underpin medium term expansion

# STRONG OUTLOOK



## SECOS has a strong growth trajectory in the bioplastic market



Several trials of SECOS' high speed compostable hygiene cast film in progress to target compostable diaper and feminine hygiene product markets



Growth in pet waste bags expected to grow in FY'22 as Jewett-Cameron sales recommence, orders of \$0.9m have been received since May 2022



Expansion of
MyEcoBag® range
via over 1200 retail
stores including
Woolworths,
Officeworks, and
Pacchini with new
retail chains
expected in near
future



Current
investment
taking sales
capacity to
over \$60 million pa
now available and
production capacity
online. Newly
launched Malaysia
bioplastic plant
available to supply
\$25 million pa sales



Establishment of
Mexican subsidiary
to service the
Americas providing
better logistical and
working capital
management



Launch of new global research & development centre with multi university collaborations underway. Focus on new applications and next generation bioplastics



Strong forward
pipeline continues to
expand from major
brands in various
regions. Working
with over 60 new
potential customers
expected to underpin
medium term
expansion



Expansion of local
Council
organic waste
diversion
program (FOGO)
continues
to drive sales



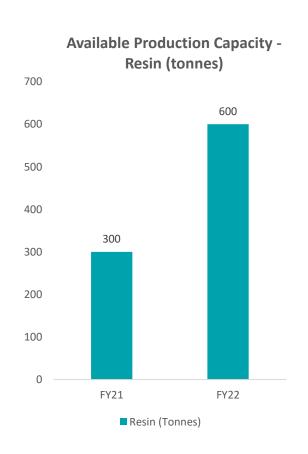
Planned capacity expansion aimed to achieve over \$100 million sales potential within next four years progressing final stage – focus on organic growth together with entry into the lucrative compostable food packaging market

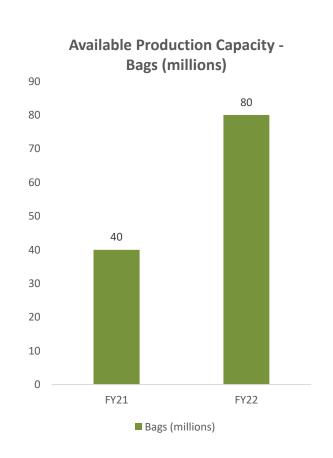
Near term outlook

Recent developments driving growth

# PRODUCTION CAPACITY EXPANSION







New capacity diversifies production location & increases capacity:

- Doubling of bag capability from FY21 to FY22;
   Malaysia's new bag plant has passed Costco
   GMP audit
- Tripling of compostable resin capacity from FY21 to FY22 in Malaysia and all new lines have been commissioned
- Film capacity is sufficient to handle expansion in compostable film demand

# ACTIONS TO MITIGATE COVID-19 FREIGHT IMPACTS



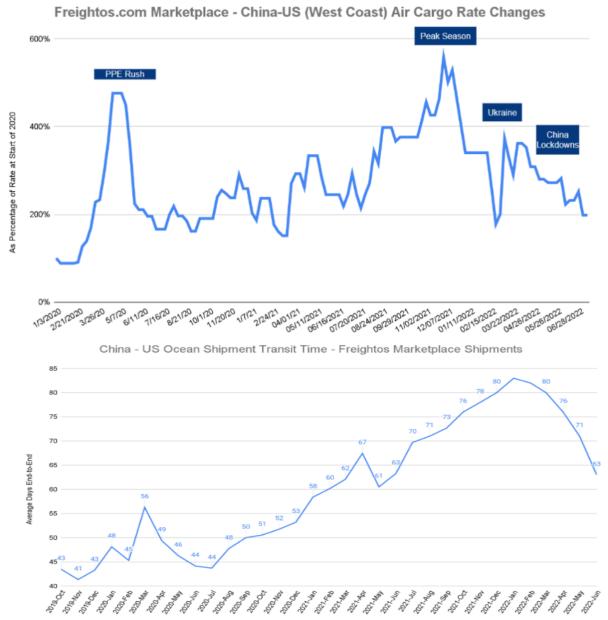
The rebound in demand following the initial impact of COVID-19 saw an increase in freight costs and delivery lead times. To mitigate this SECOS:

- instituted a range of price increases with main customers
- increased container loading in order to reduce freight costs per item
- increased safety stocks to adjust for long lead times

Key Raw material costs are now below pre-pandemic levels, supporting stronger product margins

Recent data show freight costs normalising with Cargo rates approaching pre-Covid costs

Shipping times are reducing particularly between Asia and the Americas, and we expect this trend to continue as China's shipping rates improve

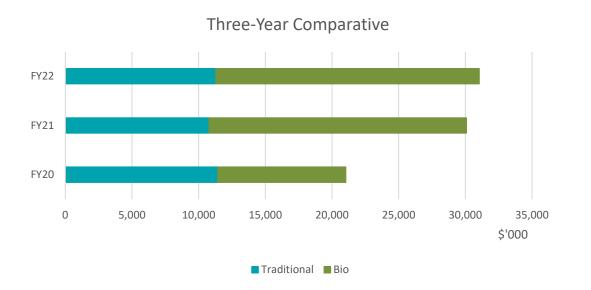


# FINANCIAL SUMMARY



# SALES PERFORMANCE





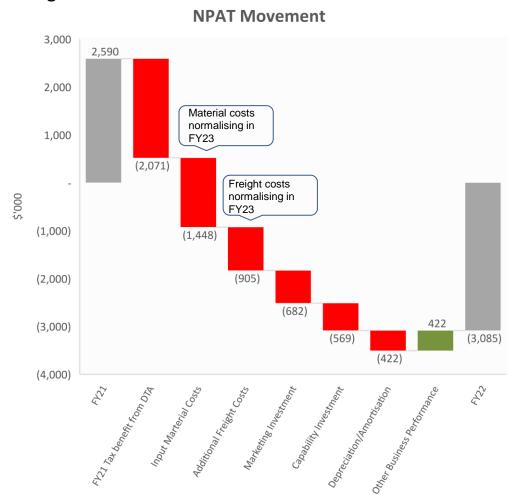
Segment Performance (\$'000)	FY22	FY21	Change
Oceanic	6,512	5,060	28.7%
Asia	15,617	13,930	12.1%
Americas	6,337	8,975	(29.4%)
Europe	1,426	1,402	1.7%
Africa	1,151	714	61.2%
Total	31,043	30,081	3.2%

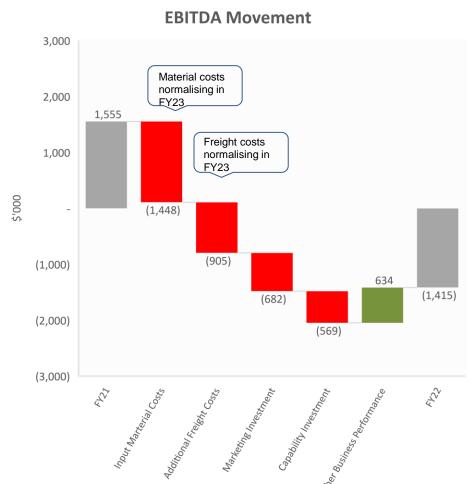
- Sales growth of 3.2% for FY22 vs PCP (prior corresponding period)
- FY22 Americas segment impacted by loss of \$3-\$4 million in sales to JCC due to packaging issues that developed with the State of California. Sales with JCC have now re-commenced.
- Compostable products accounted for 63.6% of total sales (vs 64.2% PCP)
- Growth in compostable resin, bag and film up 2.3% vs PCP

# PROFIT MOVEMENT



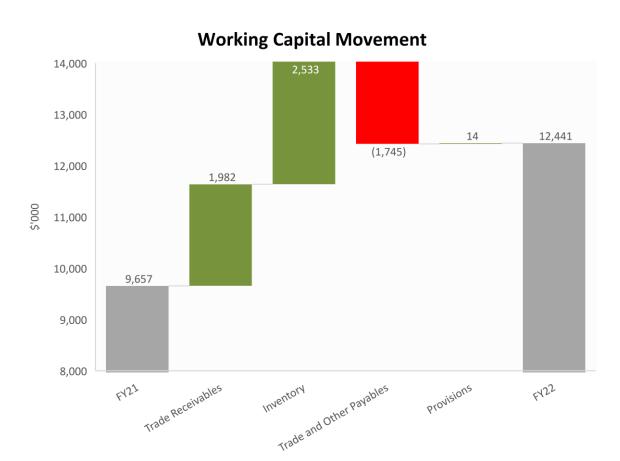
FY22 NPAT result was impacted by disruptions in supply chain and increased freight costs resulting from global macro events, and strategic investment in marketing and capability. The variance to PCP was partly driven by a \$2.1m tax benefit booked in FY21 from the recognition of a deferred tax asset.





# WORKING CAPITAL AND OPERATING CASH FLOW



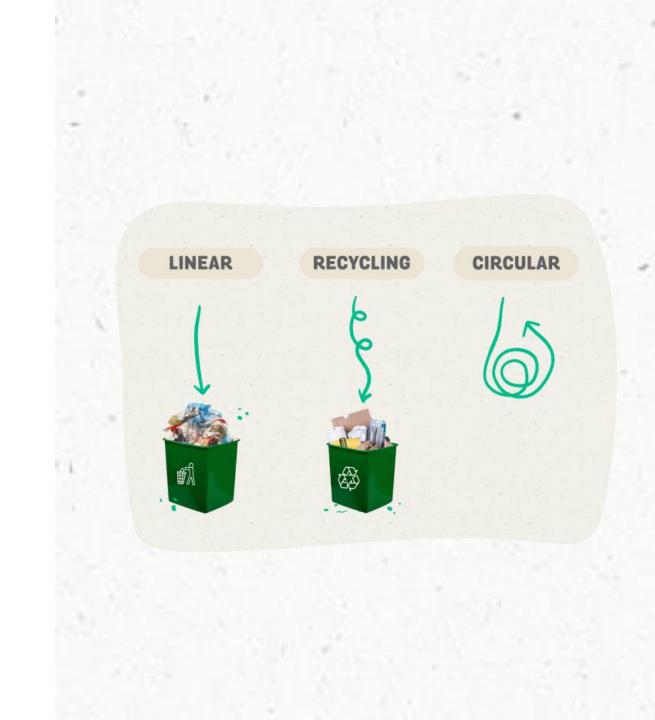


**Operating Cash Flow Reconciliation** 

\$'000	FY22	FY21
NPAT	(3,085)	2,590
Tax Expense/(Benefit)	172	(2,053)
Depreciation & Amortisation	1,304	882
Working Capital Movement	(2,784)	(5,819)
Other	333	(304)
<b>Operating Cash Flow</b>	(4,060)	(4,704)

Increase in working capital due to investment in inventory to mitigate supply chain issues and meet supply requirements of customers. Improvement in operating cash flow compared to prior year is a reflection of effective working capital management.

# **STRATEGY & OUTLOOK**



# STRATEGY: OWN BRANDS, PARTNER BRANDS &





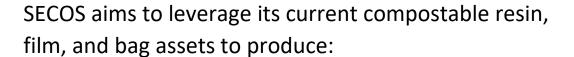












- SECOS owned brands MyEcoPet<sup>TM</sup>, & MyEcoBag<sup>TM</sup> are now available through a greater number of storefronts in Australia and the USA (collectively we have brands in over 1300 stores)
- Continue to work with partner brands such as EzyDog, Jewett Cameron, Pogis, and others to support their own product offerings
- Broaden product range to include new products, such as biobased pee pad and bin liners in the USA and Australia

## STRATEGY - NEW RESIN & FILM DEVELOPMENT





- IP and knowhow SECOS has 11 patent families
  - Patents cover multi-layer film structure and thermoplastic starch-based resin formulations
- Development of new resin grades for cast and blown film, with a particular focus on:
  - SECOS Compostable film barrier properties to assist in the extension of shelf-life of food
  - Clarity of Compostable film
  - Compostable resin development:
    - Utilizing different compostable additives to alter barrier properties of film
    - Lamination formulation for multi-layer applications
- Further development of compostable parameters to develop a compostable film that is certified home compostable at greater thickness i.e.- 101 microns.

# UNIQUE COMPETITIVE ADVANTAGES





Asset location relative to large scale raw material supplies



IP – through our patents and increasing knowhow around thermoplastic starch based formulations, bio-product film and bag production skill sets



R & D competencies focusing on new bio-resin formulations and high-end multilayer bio-based co-ex structures and film barrier properties



Integration across the bio-product value chain



Development of own-brand sales in fast growing consumer markets around the world



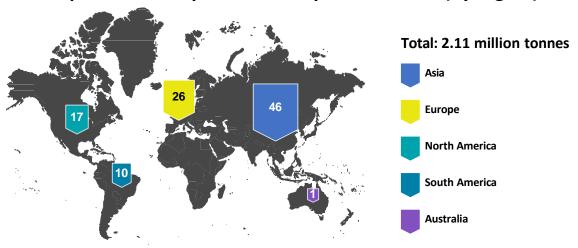
Market reach to over 20 countries

# COMPETITIVE ADVANTAGE – STRATEGIC ASSET LOCATIONS



- SECOS has access to multiple, fast growing suppliers of raw materials, which enables competitive pricing and consequent margin enhancement over time
- SECOS assets and production plants are located primarily in Asia – the source of 46% of global bio-based production in 2020
- Asia's share of bio-based production is expected to increase to 56% of worldwide production with significant precursor expansion planned in the region to 2026

## Global production capacities of bioplastic in 2020 (by region)



## Global production capacities of bioplastic



# COMPETITIVE ADVANTAGE - INTEGRATION



## Integration across the bio-product value chain: Resin -> Brands -> Consumers

## Integrated Value Chain - Cardia®











## Biobased resin production

#### Compostable resins

- BF 02 home compostable grade
- BF 03 home compostable food grade
- BF12/13 home compostable grade for greater processing stiffness and mechanical strength enhancement

#### **Biohybrid resins**

- BLF 02 non-food grade
- BLF 03 food grade
- 30-50 % starch inclusion with PE

## Biobased & Conventional Cast Film Production

#### Cast Film Line

- Biobased & traditional cast line film for medical, femcare, hygiene markets
- Cast Film Resin formulations
- Traditional PE
- Compostable film:
  - Collation film
  - Form. Fill and Seal
- Biohybrid film

### Biobased Blown Film

- **▶** Blown Film Line
- Consumer Packaging
- Industrial Packaging

## ► Flexible Packaging Products:

- Bin liners.
- Courier bags
- Dog Waste bags
- Flow wrap
- Outer Wraps for diaper market
- Kitchen caddy liner for food waste diversion programs
- Compostable netting

## MyEcoBag/ MyEcoWorld®

## Own-Brand Compostable Offerings:

- Bin Liners
- Food diversion bags
- Produce bags
- Carry bags
- Gloves

## MyEcoPet<sup>®</sup>

#### ► Own-Brand Range consists of:

Pet waste bags

**Developing Own - Brands MyEco®** 

# FUTURE CHOICES – MATERIAL USAGE

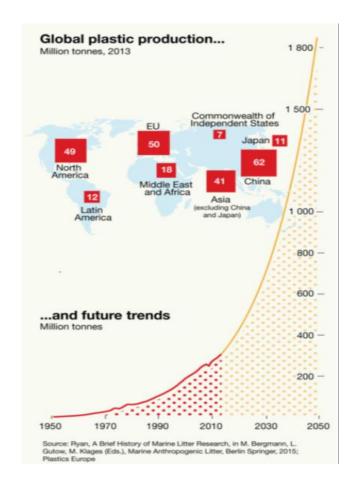


Petrochemical Industry – US\$3 trillion in sunk infrastructure and it will continue to run and produce. However there are challenges ahead:

- Conventional Plastics/Petrochemicals; increasingly associated with global warming & environmental contamination (marine and land)
- Do nothing now means that by 2050, petrochemical production doubles, is responsible for 20%
   of the world's CO2 emissions and we have more plastic in the sea than fish
- Circular economy options to replace plastic with materials with similar mechanical properties (but can compost) are a viable alternative







# **OUT**LOOK



## SALES OUTLOOK IS STRENGTHENING

- Strong orders received in Q1 expected to deliver double-digit growth from Q2
- Recommencement of JCC business to further underpin expected growth
- Increasing sales with domestic and international partner brands
- Australian Council business remains strong with new FOGO councils in 4 states
- Continued roll-out of retail adoption of MyEco™ branded business in Woolworths and other retailers in Australia and the USA

## MARGINS ARE NORMALISING

- Freight rates are almost back to the pre-COVID rates
- Key raw material prices are now substantially lower than during COVID
- Increased volumes and reduced input costs are expected to improve margins through FY23

## **R & D ACTIVITIES**

- Development of new resin formulation & film applications to expand products and markets for SECOS
- Range of break-through technology projects underway utilising new R&D facilities

## FORWARD-LOOKING STATEMENTS DISCLAIMER



This presentation contains "forward-looking statements." Such forward-looking statements may include, without limitation:

- estimates of future earnings;
- estimates of future production and sales;
- estimates of future cash costs;
- estimates of future cash flows;
- statements regarding future debt repayments; and
- estimates of future capital expenditures.

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CHANGING THE WORLD OF PACKAGING